2017 Academy of American and International Law

May 21 – June 23, 2017
The Center for American and International Law
Plano, Texas USA

Highlights

• A hands-on introduction to the U.S. legal system and international business law.
• Learn from top legal scholars and practitioners.
• Remarkable multi-cultural environment - Interact with participants from over 20 countries.
• Form international alliances that last a lifetime.
• Sharpen English-language skills through immersion.
• Return better able to represent the interests of clients.

Earn 3 hours of credit towards a Master of Laws degree at Southern Methodist University’s Dedman School of Law.

Register Now! cailaw.org/iicl
About the

ACADEMY OF AMERICAN AND INTERNATIONAL LAW

OVERVIEW OF COURSES

- Bankruptcy
- Business Organizations
- Corporate Finance
- International Business Transactions
- International Commercial Arbitration
- International Litigation in U.S. Courts
- Introduction to the U.S. Legal System
- Legal Writing in Plain English
- Mergers and Acquisitions
- Mock Trial – Conducting a Civil Trial in U.S. Courts
- Negotiations
- Professional Responsibility and Legal Ethics
- Securities Regulation
- Symposium on Global Markets
- Taxation of International Transactions
- Transnational Arbitration Workshop

The Academy is a five-week business-oriented course of study that addresses a wide range of law-related commercial topics. It gives lawyers and judges from outside the United States an opportunity to study American law and international business transactions.

The program is particularly valuable for those who work for multinational corporations or law firms that represent either U.S. clients or multi-national clients with U.S. interests.

The interactive curriculum includes lectures, small group discussions, a mock trial, writing exercises, a mock law firm problem, and much more.

Since 1964, more than 3,100 participants from 121 countries have taken part in the Academy.

Past attendees have advanced to positions such as Prime Minister of Peru, President of the General Assembly of the United Nations and Chief Justice of the Philippines. Many have played prominent roles in the international legal community.

Learn more at caillaw.org/iicl.

The Academy has welcomed participants from 121 countries.
### SUNDAY
**MAY 21**

*Casual Attire

**4:00 - 7:00 PM - ORIENTATION AND RECEPTION**
An introduction to the Academy and the 2017 participants

**SPONSORED BY:**

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### MONDAY
**MAY 22**

*Casual Attire

**9:00 AM - 4:15 PM - INTRODUCTION TO AMERICAN LEGAL PROCESS**
This course examines the pillars of the U.S. legal system with a special focus on the Constitution, the role of and the relationship between the federal courts and state courts, federalism, and the common law. Common law and civil law traditions are compared and contrasted. Consideration is also given to legal reasoning and the manner in which U.S. courts apply legal precedent.

— Susan Karamanian, Associate Dean for International & Comparative Legal Studies, George Washington University

### TUESDAY
**MAY 23**

*Casual Attire

**9:00 - 10:00 AM - INTRODUCTION OF THE LAW FIRM PROBLEM**
The class will be divided into 7-member law firms. Each firm is assigned an international compliance problem, and is asked to develop a written and oral response to the problem. The oral responses are presented to the class on June 16.

— Daniel Pickelner, Wood Mackenzie

**10:15 AM - 12:30 PM - INTRODUCTION TO AMERICAN LEGAL PROCESS (continued)**

— Dean Karamanian

**1:30 - 4:15 PM - JUDICIAL ROUNDTABLE**
The American justice system from the perspective of a panel of state and federal judges.

— Judge David Evans, Texas 5th Circuit Court of Appeals (tentative)
— Judge Stacey J Jernigan, U.S. Bankruptcy Court, Northern District of Texas
— Judge Liz Lang Miers, Texas 5th Circuit Court of Appeals
— Chief Judge Barbara M.G. Lynn, United States District Court, Northern District of Texas

**7:00 - 8:30 PM - RECEPTION - MEET YOUR LOCAL HOSTS AT HYATT HOUSE**
All Academy participants have hosts in the Dallas community who will help introduce them to the people and culture of Texas.

### WEDNESDAY
**MAY 24**

*Casual Attire

**9:00 AM - 4:15 PM - INTERNATIONAL BUSINESS TRANSACTIONS**
This course provides an examination of the principal forms of transacting international business, including international sales contracts, distributorships and representation agreements, technology transfers, direct foreign investments, and joint ventures. The course considers the international, national, and contractual legal aspects of such transactions. Consideration will be given to relevant treaties, applicable national laws and regulations, international payment methods, currency clauses, dispute settlement, sovereign immunity, and options for structuring the transactions themselves.

— Timothy Meyer, Professor of Law and Enterprise Scholar, Vanderbilt University School of Law

### THURSDAY
**MAY 25**

*Business Attire

**9:00 AM - 4:15 PM - INTERNATIONAL BUSINESS TRANSACTIONS (continued)**

— Professor Meyer

**4:15 PM - VISIT TO SMU BOOKSTORE**

Hosted by SMU and the Dallas Bar Association Section of International Law, this reception gives participants an opportunity to visit the SMU campus and to meet members of the law school community and the local bar.

### FRIDAY
**MAY 26**

*Casual Attire

**9:00 AM - 4:15 PM - INTERNATIONAL BUSINESS TRANSACTIONS (continued)**

— Professor Meyer

**4:00 - 4:45 PM - INTERNATIONAL BUSINESS TRANSACTIONS EXAM (optional)**
Optional exam for participants wishing to become an Academy Fellow.
# Academy Schedule

## Week 2

<table>
<thead>
<tr>
<th>Day</th>
<th>Date</th>
<th>Time</th>
<th>Event</th>
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</thead>
<tbody>
<tr>
<td><strong>Monday</strong></td>
<td>May 29</td>
<td>MEMORIAL DAY</td>
<td>(Federal Holiday, no class)</td>
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<td>1:00 PM</td>
<td>CLASS PICNIC</td>
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<td></td>
<td>4:30 - 6:30 PM</td>
<td>GUIDED TOUR OF DALLAS</td>
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<tr>
<td><strong>Tuesday</strong></td>
<td>May 30</td>
<td>9:00 AM - 4:15 PM</td>
<td>INTERNATIONAL BUSINESS NEGOTIATIONS</td>
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<td></td>
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<td>Using exercises and simulations, this course examines successful strategies available to a negotiator. It focuses on two-party and multi-lateral negotiations, and on special characteristics of negotiation that arise in an international setting, including the roles of culture and power.</td>
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<td></td>
<td></td>
<td>— Professor Betty Gilmore, Lecturer and Director of Dispute Resolution, Southern Methodist University</td>
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<td></td>
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<td>— Chris Snyder, Esq., Dallas</td>
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<td>5:30 - 7:30 PM</td>
<td>LAW FIRM RECEPTION AT HAYNES AND BOONE</td>
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<td>An opportunity to see a major U.S. law firm from the inside.</td>
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<tr>
<td><strong>Wednesday</strong></td>
<td>May 31</td>
<td>9:00 AM - 4:15 PM</td>
<td>INTERNATIONAL NEGOTIATIONS (continued)</td>
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<tr>
<td></td>
<td></td>
<td>— Professor Gilmore and Chris Snyder</td>
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<td>PRESIDENTIAL LUNCH - GROUP 1</td>
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<td>LUNCH HOSTED BY THE UNIVERSITY OF HOUSTON LLM PROGRAM</td>
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<td>7:00 PM - 10:00 PM</td>
<td>TEXAS RANGERS BASEBALL GAME</td>
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<tr>
<td><strong>Thursday</strong></td>
<td>June 1</td>
<td>9:00 AM - 4:15 PM</td>
<td>LEGAL WRITING IN PLAIN ENGLISH</td>
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<td>This class focuses on editorial and writing skills. It targets students who are already competent writers, and covers the subjects of issue-framing, readability, and writing efficiently.</td>
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<td>— Bryan A. Garner, Editor in Chief, Black’s Law Dictionary</td>
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<td></td>
<td>6:00 - 8:30 PM</td>
<td>DINNER AT THE HOME OF PROFESSOR GARNER</td>
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<tr>
<td><strong>Friday</strong></td>
<td>June 2</td>
<td>9:00 AM - 4:15 PM</td>
<td>LEGAL WRITING IN PLAIN ENGLISH (continued)</td>
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<td></td>
<td></td>
<td>— Professor Garner</td>
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<td>PRESIDENTIAL LUNCH - GROUP 2</td>
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<tr>
<td><strong>Saturday</strong></td>
<td>June 3</td>
<td>FORT WORTH DAY</td>
<td>A day trip to Fort Worth, Texas including:</td>
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<td>• Tour of Fort Worth</td>
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<td>• Visit to the Texas A&amp;M University Law School (and greetings from A&amp;M faculty)</td>
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<td>• Visit to Fort Worth Museums</td>
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<td>• Tour of the Stock Yards</td>
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<td>• Attendance at a Rodeo</td>
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<td>• Country dancing at Billy Bob’s, the world’s largest Honky Tonk (optional)</td>
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<td>After Class - Class Election</td>
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<td><strong>Sunday</strong></td>
<td>June 4</td>
<td>7:00 PM - 10:00 PM</td>
<td>INTERNATIONAL FOOD FESTIVAL</td>
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<td>Academy participants are housed in a suites hotel and each participant has access to a kitchen. For the Food Festival, participants are invited to prepare a dish from their home countries. All of the dishes are set on buffet tables and everyone eats too much!</td>
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<tr>
<td>Day</td>
<td>Date</td>
<td>Schedule</td>
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| MONDAY | JUNE 5  | 9:00 AM - 4:15 PM - BUSINESS ORGANIZATIONS  
This course explores major forms of business organizations, including multinational enterprises. It discusses their advantages and disadvantages, tax implications, general procedures for formation, financing, control, operation, and dissolution; and provides an overview of state, federal and international laws regulating business enterprises. The course also discusses securities regulation, stock markets, trading, and mergers and acquisitions.  
— Stanley Siegel, Professor Emeritus, New York University School of Law  
PRESIDENTIAL LUNCH - GROUP 3  
4:15 - CLASS ELECTIONS |
| TUESDAY | JUNE 6 | 9:00 AM - 4:15 PM - BUSINESS ORGANIZATIONS (continued)  
— Professor Siegel |
| WEDNESDAY | JUNE 7 | 9:00 AM - 3:00 PM - BUSINESS ORGANIZATIONS AND MERGERS AND ACQUISITIONS  
— Professor Siegel  
PRESIDENTIAL LUNCH - GROUP 4  
3:30 - 4:15 PM - BUSINESS ORGANIZATIONS EXAM (optional)  
Optional exam for participants wishing to become an Academy Fellow.  
4:30 - 6:30 PM - MEDIATION OBSERVATION NIGHT (optional) |
| THURSDAY | JUNE 8 | 9:00 AM - 4:15 PM - ANATOMY OF A LAWSUIT – INTERNATIONAL LITIGATION IN U.S. COURTS  
This course provides an introduction to conflict of laws principles (private international law) followed by U.S. courts. Topics discussed include: jurisdiction to prescribe applicable law; jurisdiction to adjudicate over the subject matter and the parties; forum non conveniens and the Act of State Doctrine; application of the Foreign Sovereign Immunities Act; recognition of foreign judgments; and the application in the United States of international conventions on service of process and the taking of evidence abroad.  
— Donald Earl Childress III, J.D., LL.M., Professor of Law, Pepperdine University School of Law  
12:30 PM - ACADEMY/SCHOOL OF POLICE SUPERVISION LUNCH  
After Class - Class Election  
5:00 PM - HUNTON & WILLIAMS LAW FIRM RECEPTION |
| FRIDAY | JUNE 9  | 9:00 AM - 3:30 PM - ANATOMY OF A LAWSUIT – INTERNATIONAL LITIGATION IN U.S. COURTS (continued)  
— Professor Childress  
PRESIDENTIAL LUNCH - GROUP 5  
3:30 - 4:15 PM - INTERNATIONAL LITIGATION IN U.S. COURTS EXAM (optional)  
Optional exam for participants wishing to become an Academy Fellow. |

Participants from the 53rd Annual Academy of American and International Law
MONDAY
JUNE 12
*BUSINESS ATTIRE
D: 8:15 AM / R: 6:00 PM
R: 8:30 PM (Advisory Board Members Only)

9:00 AM - 5:15 PM - SYMPOSIUM ON INTERNATIONAL LAW AND GLOBAL MARKETS
Topics include:
• Licensing and Technology Transfer: Current Issues
• Cybersecurity Law in an Era of Penetrable Barriers
• Technology Transfer and Investment in the US and Abroad Under the Trump Administration
• Competition Law across Borders
• Ethics and Compliance

The Symposium also includes a luncheon featuring the presentation of the Robert G. Storey International Award for Leadership.

SPONSORED BY:

Deloitte.

TUESDAY
JUNE 13
*BUSINESS ATTIRE
D: 8:15 AM / R: 4:30 PM

9:00 AM - 12:00 PM - SYMPOSIUM ON INTERNATIONAL LAW AND GLOBAL MARKETS (continued)
1:15 - 4:15 PM - INTERNATIONAL TAX
The profits from transactions involving international trade and investment are almost always subject to potential income taxation by at least two countries. While everyone does not have the time and inclination to become a tax specialist, all lawyers involved in the negotiation, structuring or implementation of international transactions should be aware of the principal considerations that affect the taxation of those transactions.

This course provides an introduction to the methods used by the United States and other governments to tax the income of international transactions (trade, investment and labor), consider the economic and political implications of different approaches to international taxation, and explore some of the techniques that have been developed to mitigate tax burdens on income derived from such transactions.

— Charles H. Gustafson, Professor of Law, Georgetown University Law Center

4:15 PM - CLASS PHOTO

WEDNESDAY
JUNE 14
*BUSINESS ATTIRE
D: 8:30 AM
LEAVE CALL: 3:00 PM
R: 6:30 PM

9:00 AM - 12:00 PM - INTERNATIONAL TAX (continued)

— Professor Gustafson

12:45 - 3:15 PM - INTRODUCTION TO TRANSNATIONAL ARBITRATION
In-house counsel and outside firms that counsel multinational enterprises cannot afford to overlook the risks presented by disputes which can be costly, time consuming, and can divert management from the company’s core activities. In the international realm, arbitration is the preferred method of dispute resolution. A properly crafted arbitration clause can keep businesses out of foreign courts, can ensure that expert decision-makers will be entrusted with any disputes that arise, and can produce results that are globally enforceable.

This course highlights principal doctrines, sources of law, procedural features, and drafting techniques that promote successful international arbitrations. It also provides an introduction to the Arbitration Workshop that follows the next day.

— Jack J. Coe Jr., Ph.D., Professor of Law, Pepperdine University School of Law

3:30 - 6:30 PM - DALLAS ROUND TABLE PRESENTED BY THE ITA YOUNG ARBITRATOR’S INITIATIVE COMMITTEE
OPTIONAL: Shakespeare in the park 2017 playing June 14th - 17th at Samuell-Grand Amphitheatre - Student tickets are $7 on Thursday & Sundays, $12 on Friday & Saturdays at the gate only for General Admission at 7:30 PM.

THURSDAY
JUNE 15
*BUSINESS ATTIRE
D: 8:30 AM / R: 5:15 PM

9:00 AM - 5:15 PM - TRANSNATIONAL ARBITRATION WORKSHOP: CHALLENGES TO THE LEGITIMACY OF INTERNATIONAL ARBITRATION
International arbitration has come under increasing criticism in recent years as the means to resolve commercial and investment disputes. This year’s Workshop will address the most significant of these challenges to the legitimacy of the current practice and will examine a variety of proposed solutions.
FRIDAY
JUNE 16
*BUSINESS ATTIRE
D: 8:30 AM
LEAVE CAIL: 11:30 AM
R: 4:15 PM

9:00 AM - 12:00 PM - COURTROOM VISIT
The class will observe proceedings in the court of a Texas State Trial Judge. Afterward the judge meets with the class to discuss what they have seen.

1:15 - 4:15 PM - INTERNATIONAL COMPLIANCE
A discussion about the importance of compliance issues in international transactions with a focus on what is ethics and what is compliance. We will also discuss the U.S. Sentencing Guidelines and elements of an effective Compliance Program.

— Dana Nahlen, Legal Executive, FIS Corporation

SATURDAY
JUNE 17
*CASUAL ATTIRE

OPTIONAL: BAR NONE XXXII AT GREER GARSON THEATRE AT SMU AT 7:30 PM
**ACADEMY SCHEDULE**

**Week 5**

**MONDAY**
**JUNE 19**
*BUSINESS ATTIRE*
D: 8:30 AM / R: 5:00 PM

9:00 AM - 5:00 PM - INTERNATIONAL BANKRUPTCY WORKSHOP
Using a case study and facilitated small groups, this session will provide an overview of Bankruptcy Chapter 15 (a U.S. Statute covering international bankruptcies), jurisdiction and venue for Chapter 15 cases, and foreign main versus foreign non-main proceedings. The workshop is designed for the Academy and is facilitated by U.S. federal bankruptcy judges and lawyers.

Reception after class.

**TUESDAY**
**JUNE 20**
*CASUAL ATTIRE*
D: 8:30 AM / R: 4:15 PM

9:00 AM - 12:00 PM - PRESENTATION OF LAW FIRM SOLUTIONS
Class members will present their solutions to the law firm problem to a panel of experienced international lawyers from the U.S.

1:15 - 4:15 PM - ELECTRONIC DISCOVERY
The United States’ discovery process is unique and lawyers from outside of the United States are often surprised at the breadth and extent of discovery in litigation and government investigations. Discovery can be very costly and disruptive to businesses, particularly those businesses with limited experience with United States’ litigation and investigations. Discovery also raises potentially significant privacy and security concerns for global businesses. This session provides non-US attorneys with US discovery overview so that they may be better positioned to deal with US discovery issues.

— Mark Michels, Managing Director, Deloitte Financial Advisory Services LLP

**WEDNESDAY**
**JUNE 21**
*CASUAL ATTIRE*
D: 8:30 AM / R: 4:30 PM

9:00 AM - 12:15 PM - LEGAL ETHICS
This course explores the different roles played by lawyers—advisor, negotiator, mediator, and advocate. Particular attention is given to the U.S. adversarial legal system and differences between that system and the legal traditions of other countries. The class considers duties to clients, the courts, the government, adverse parties, and opposing lawyers. Participants are asked to apply their own countries’ ethical codes and values to real-life situations.

— Charles Doleac, Boynton, Waldron, Doleac, Woodman & Scott

12:45 - 3:45 PM - PROJECT FINANCE
This Panel Discussion will focus on describing, from a commercial and legal perspective, traditional project finance structures and transactions. Specifically, the discussion will center on exploring the unique characteristics of a project finance transaction, such as:

- its non- or partial-recourse nature;
- its use of a special purpose vehicle as borrower and project company;
- the role of sponsors in developing the project, providing key services and managing the borrower;
- the importance of having a state-sponsored concession, long term power purchase agreement or other source of reliable, credit-worthy and long term source of income for the project;
- the many ways of financing projects (including syndicated loans, project bonds and DFI credits);
- commercial and legal risks inherent in, and specific to, project financing transactions.

As part of the discussion, diagrams and case studies will be used to encourage a dynamic and interactive session.

— Moderator: Ricardo S. Martinez, Haynes and Boone, LLP
— Panelists: Mark Paist and Kate Geder, OPIC

**THURSDAY**
**JUNE 22**
*CASUAL ATTIRE*
D: 8:30 AM / R: 4:15 PM
D: 6:15 PM / R: 11:30 PM

9:00 AM - 4:30 PM - MOCK TRIAL – A CIVIL FRAUD CASE
With Texas Appellate Judge David Evans presiding and experienced Dallas lawyers representing the parties, Academy participants will take part in a mock civil trial. All Academy participants will serve either as witnesses or jurors in the trial. The proceedings will include jury selection, opening and closing statements, the examination and cross-examination of witnesses, and jury deliberations.

7:00 - 11:30 PM - FAREWELL DINNER AND PARTY AT SOUTH FORK RANCH

**FRIDAY**
**JUNE 23**
* BUSINESS ATTIRE*
D: 11:30 AM / R: 2:30 PM

9:30 - 11:00 AM - ACADEMY REVIEW SESSION

12:00 - 2:30 PM - FAREWELL LUNCHEON AND PRESENTATION OF CERTIFICATES
AMONG THE ACADEMY FACULTY


CHARLES B. DOLEAC (Legal Ethics and Professional Responsibility) is a partner in the Portsmouth, New Hampshire law firm of Boynton, Waldron, Doleac, Woodman & Scott. He has developed and moderated applied ethics programs for lawyers, court-appointed mediators, and law enforcement professionals in the United States and Canada.

TREY CHILDRESS (Anatomy of a Lawsuit – International Litigation in U.S. Courts) is a Professor at Pepperdine University School of Law. He was Editor in Chief of the Duke Law Journal and practiced law in Washington, D.C. with the firm of Jones Day. Professor Childress is the co-author of *Transnational Law and Practice*, and author of *The Role of Ethics in International Law*.

BRYAN A. GARNER (Legal Writing), is the editor-in-chief of Black's Law Dictionary. His books include *Garner's Modern American Usage and Elements of Legal Style*. He has co-authored two books with U.S. Supreme Court Justice Antonin Scalia: *Making Your Case: The Art of Persuading Judges* and *Reading Law: The Interpretation of Legal Texts*. Prof. Garner is also a Distinguished Research Professor of Law at Southern Methodist University's Dedman School of Law.

CHARLES H. GUSTAFSON (International Tax Law) is Professor of Law and former Associate Dean for International and Graduate Programs at the Georgetown University Law Center in Washington, D.C.. Professor Gustafson is co-author of several casebooks on federal income taxation, including *Taxation of International Transactions*.

SUSAN L. KARAMANIAN (U.S. Justice System; Common Law vs. Civil Law) is Associate Dean for International and Comparative Legal Studies and Professorial Lecturer in Law at the George Washington University Law School in Washington, D.C. She is a former Vice President of the American Society of International Law.

TIMOTHY MEYER (International Business Transactions) is a professor of law and enterprise scholar at Vanderbilt Law School. Professor Meyer co-authored a book on international soft law with Andrew Guzman and previously practiced at the Office of the Legal Adviser, U.S. Department of State. While there, he represented the United States in commercial arbitrations and real property transactions all over the world, as well as in negotiations with foreign governments on diplomatic law issues.

STANLEY SIEGEL (Business Organizations, Securities, Regulation, and Legal Accounting) is Professor of Law, Emeritus, at the New York University School of Law. He is one of the first law professors in the U.S. to teach a course in Corporate Finance, and he has authored or coauthored six books, most recently *International Accounting Standards for Non-public Enterprises*. He is considered to be one of the best law school teachers in the U.S.
WHAT PEOPLE SAY

“As a global company with operations in over 35 markets, it is imperative that our attorneys continue to develop their international legal skills, knowledge and contacts.

We use the Academy as an employee development tool for our international lawyers.

It’s a win-win for Mary Kay – the employee obtains internal recognition and the opportunity to improve professional skills, and the company benefits from an increase in competencies, morale and retention.”

Nathan P. Moore
President, North America
Mary Kay

“Over the years, my firm has sent more than 20 lawyers to the Academy. It is an incredibly valuable introduction to international and American law.

Our lawyers come back with a much better understanding of international legal issues and are much better able to represent the interests of our business clients.

For international businesses and law firms, this is a great program and opportunity.”

Francesco Gianni
Gianni, Origoni, Grippo, Cappelli & Partners
Rome, Italy

“The Academy was one of the best experiences of my professional and personal life.

The Academy gave me great exposure to the international legal world, including knowledge, professional contacts and friends. It enhanced my professional reputation and I developed friendships and business contacts that are still strong today. Actually, I met one of my best friends worldwide during the Academy.

It was such a great experience that we now routinely send lawyers from our firm to the Academy. Every one of them has found the experience to be personally and professionally rewarding.

I could not recommend the Academy more highly. If you want to be a successful international lawyer, the Academy will be a great boost to your career.”

Marcela Hughes
HUGHES & HUGHES
Montevideo, Uruguay

“I think the Academy is the best opportunity in the world for international lawyers.

I’ve never seen a comparable program of its kind.”

Bryan A. Garner
Editor in chief
Black’s Law Dictionary
REGISTRATION

54th Annual
Academy of American and International Law
May 21 – June 23, 2017
The Center for American and International Law • Plano, Texas

Academy tuition includes classroom instruction, lunches each class day, a variety of field trips and extra-curricular activities, and entrance to both the Symposium on Global Markets and the Transnational Arbitration Workshop. Travel, hotel, and other meals are not included.

Members of the Southwestern Institute for International and Comparative Law (SWIICL) receive a substantial discount for Academy tuition:

<table>
<thead>
<tr>
<th>Current SWIICL Members</th>
<th>Tuition for 1st Participant</th>
<th>For 2nd Participant</th>
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<tbody>
<tr>
<td>Sustaining Member</td>
<td>o $0</td>
<td>o $0</td>
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<tr>
<td>Supporting Member</td>
<td>o $0</td>
<td>o $2,000</td>
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<tr>
<td>Sponsoring Member</td>
<td>o $1,300</td>
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<tr>
<td>Associate Member</td>
<td>o $2,500</td>
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<tr>
<td>Individual Member</td>
<td>o $2,850</td>
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If you or your organization are not current members of SWIICL, you may become a member and apply these discounts immediately:

<table>
<thead>
<tr>
<th>Level of SWIICL Membership</th>
<th>Annual Dues</th>
<th>Academy Tuition</th>
<th>Total</th>
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<tbody>
<tr>
<td>o Sustaining Member</td>
<td>$7,500</td>
<td>plus $0</td>
<td>$7,500</td>
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<tr>
<td>o Supporting Member</td>
<td>$5,000</td>
<td>plus $0</td>
<td>$5,000</td>
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<tr>
<td>o Sponsoring Member</td>
<td>$2,500</td>
<td>plus $1,300</td>
<td>$3,800</td>
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<tr>
<td>o Associate Member</td>
<td>$1,000</td>
<td>plus $2,500</td>
<td>$3,500</td>
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<td>o Individual Member</td>
<td>$650</td>
<td>plus $2,850</td>
<td>$3,500</td>
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o If you are not a SWIICL member, Academy tuition is $8,000.

Participant Contact Information
Name: ____________________________________________________________
E-mail: __________________________________________________________
Current title: ____________________________________________________
Organization: ____________________________________________________
Business phone: __________________________ Mobile phone: ____________
Business address: ________________________________________________

Billing Contact Information
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