



Institute for
**TRANSNATIONAL
ARBITRATION**

Challenges to the Legitimacy of International Arbitration

29th ITA Workshop and Annual Meeting



Challenges to the Legitimacy of International Arbitration 29th ITA Workshop and Annual Meeting

June 14 - 16, 2017

Marriott at Legacy Town Center
Plano, Texas (Dallas)



ITA is an Institute of
**THE CENTER FOR AMERICAN
AND INTERNATIONAL LAW**

Highlights

- | Keynote: Gary Born (Wilmer Cutler Pickering Hale and Dorr LLP, London)
- | Featured speakers include Meg Kinnear (Secretary-General, International Centre for Settlement of Investment Disputes (ICSID), Washington, D.C.), and **Jacomijn van Haersolte-van Hof** (Director General, London Court of International Arbitration (LCIA), London)
- | Expert perspectives on the legitimacy of the process, the decision makers and the result
- | Mock scenes: arbitrator challenges and deliberations
- | Young Lawyers Roundtable
- | Welcome Reception
- | Workshop Networking Dinner at Mexican Sugar Cantina
- | Workshop Co-Chairs:
 - | Caline Mouawad, King & Spalding LLP, New York
 - | Jeremy K. Sharpe, Shearman & Sterling LLP, London
 - | Prof. Jarrod Wong, University of the Pacific, McGeorge School of Law, Sacramento

Workshop Co-Chairs

Caline Mouawad
King & Spalding LLP
New York

Jeremy K. Sharpe
Shearman & Sterling LLP
London

Jarrod Wong
Professor of Law & Co-Director
of the Global Center
University of the Pacific,
McGeorge School of Law
Sacramento

Introduction

Until recently, international arbitration was widely seen as fair, neutral, and effective. The field's rapid growth reinforced this perception, helping establish international arbitration as the default mechanism for resolving transnational disputes.

Today, this perception holds less currency. Many now doubt the fairness of the arbitration process, the integrity of the decision-makers, and the legitimacy of awards obtained through "private" justice. These criticisms are not limited to domestic or investment arbitration, but increasingly impact international commercial arbitration as well. Nor is the debate confined to small circles of academics and NGOs; it has spread to politicians, journalists, and the wider public.

In this year's annual program, the ITA will explore the most important challenges to the legitimacy of international arbitration. In a series of lectures, debates, panels and mock scenarios, leading international arbitration experts from around the world will seek to identify real and perceived problems and propose viable solutions to the "legitimacy crisis" in international arbitration. With active involvement from all participants, the Workshop aims to add an important voice to the most pressing issues facing international arbitration today.

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& Dinner Sponsors*

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 **Wolters Kluwer**

3:00 REGISTRATION

3:30 WELCOME TO THE WORKSHOP

— **Abby Cohen Smutny**, Chair, ITA Advisory Board, White & Case, LLP, Washington, D.C.

DALLAS ROUNDTABLE

Presented by the
ITA Young Arbitrators Initiative Committee

3:40 INTRODUCTION TO THE NEW YOUNG ITA

— **Montserrat Manzano**, Chair, Young ITA, Von Wobeser y Sierra, SC, Mexico City

— **Silvia Marchili**, Vice Chair, Young ITA, King & Spalding LLP, Houston

3:50 A TRIP AROUND THE WORLD WITH ITA'S BOARD OF REPORTERS

This session will bring our audience up to speed on the latest arbitration developments from particular countries and regions around the world, presented by selected Country and Institutional Reporters of the ITA Arbitration Report (ITAAR) at KluwerArbitration.com. In a highly interactive and varied session which gives an overview on relevant issues.

MODERATOR: Monique Sasson, Co-Managing Editor, Board of Reporters, KluwerArbitration.com, New York

PANELISTS:

— **North America: Sonia Faber**, Debevoise & Plimpton, New York, Reporter for USA

— **Europe: Esperanza Barrón**, Latham & Watkins, Paris, Reporter for Spain and **Valentine Chessa**, CastaldiPartners, Paris, Reporter for France

— **Middle East: Jalal El Ahdab**, Ginestié Magellan Paley-Vincent, Paris, Reporter for Lebanon

— **East Asia: Arthur Dong**, AnJie Law Firm, Beijing, Reporter for China

— **South Asia: Aditya Singh**, White & Case, Singapore, Reporter for India

4:45 PRACTICING INTERNATIONAL ARBITRATION DURING CHALLENGING TIMES: SHOULD WE ALL HAVE GONE FOR SAFE CORPORATE LAW CAREERS INSTEAD?!

In a field that some went as far as calling saturated, our speakers will address several challenges facing young practitioners and share their insights into the many opportunities and career development options that are still available. Panelists will share their views on different non-linear careers, over- and under-specialization, and discuss possible paths for young practitioners in addition to the traditional partnership track pursued by most Big Law associates.

MODERATOR: Pierre Amariglio, Senior Investment Officer, Tenor Capital Management Company, L.P., New York

PANELISTS:

- Kate Brown, Curtis, Mallet-Prevost, Colt & Mosle, S.C., Mexico City
- Ben Love, Freshfields Bruckhaus Deringer, New York
- Yanett Quiroz, International Case Director, ICDR, Houston
- Deva Villanúa, Armesto & Asociados, Madrid

5:25 CLOSING REMARKS

5:30 WORKSHOP WELCOME RECEPTION

Sponsored by



7:15 WORKSHOP DINNER (Optional)



MEXICAN SUGAR COCINA Y CANTINA

The Shops at Legacy
7501 Lone Star Dr B150

Please indicate on the registration form if you wish to attend and if you also wish to bring a guest.

Ticket price: \$85 per person.

The dinner is walking distance or a short Uber ride away from the hotel.

Please dress comfortably. This will be a fun and casual evening.

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TENOR

9:00 WELCOME BACK

— **Abby Cohen Smutny**, Chair, ITA Advisory Board, White & Case, Washington, D.C.

9:05 INTRODUCTION TO THE PROGRAM

— **Jeremy Sharpe**, Workshop Co-Chair

9:10 KEYNOTE: THE LEGITIMACY OF INTERNATIONAL ARBITRATION

The keynote will examine the legitimacy of international arbitration from an historical and contemporary perspective.

INTRODUCTION: Prof. Jarrod Wong, Workshop Co-Chair

KEYNOTE SPEAKER: Gary Born, Wilmer Cutler Pickering Hale and Dorr LLP, London

COMMENTATOR: Prof. José Alvarez, NYU School of Law, New York

10:00 LEGITIMACY OF THE DECISION-MAKERS (PART 1)

A hitherto cornerstone of arbitration is the parties’ right to nominate arbitrators. But this presents formidable legitimacy challenges: Might it invite partiality or its appearance, and undermine the legitimacy of the award? Should privately appointed arbitrators who are not otherwise accountable determine issues of national law on an *ad hoc* basis without having to defer to court judgments or to a State’s exercise of its police powers, including on matters that impact the larger community? This panel will take the form of a debate with panelists arguing for and against preserving the parties’ traditional right to appoint arbitrators.

INTRODUCTION AND MODERATOR: Prof. Jarrod Wong, Workshop Co-Chair

PANELISTS:

- **Brian Egan**, Steptoe & Johnson LLP, Washington, DC
- **Prof. Chiara Giorgetti**, University of Richmond School of Law, Richmond
- **Salim Moollan QC**, Essex Court Chambers, London
- **Michael E. Schneider**, Lalive, Geneva

11:00 BREAK

11:20 LEGITIMACY OF THE DECISION-MAKERS (PART 2)

Arbitrators may wear many other hats, including as counsel, commentator, and expert witness. This practice increases the risk of real or perceived conflicts of interest and implicates the legitimacy of the arbitral process. The arbitration community has drafted many guidelines to address today’s increasingly complex arbitrator conflicts, but parties, tribunals, institutions, and courts often treat them differently.

INTRODUCTION OF THE MOCK: Jeremy Sharpe, Workshop Co-Chair

SCENE 1: CHALLENGE AND ARGUMENT

Petitioner’s Counsel.....	Prof. Charles H. Brower, II Wayne State University Law School Detroit
Respondent’s Counsel.....	Sarah Vasani Addleshaw Goddard LLP London
Judge.....	Hon. Rosemary Barkett Judge, Iran-United States Claims Tribunal Former Judge, U.S. 11th Circuit, and Chief Justice, Florida Supreme Court The Hague
Arbitrator.....	John R. Crook George Washington University Law School Washington, DC

Institution.....**Teresa Cheng**
 Chairman, Asian Academy of International Law
 Hong Kong

SCENE 2: DELIBERATIONS AND DECISION

PANEL DISCUSSION AND AUDIENCE Q&A

12:40 LUNCHEON

A CONVERSATION WITH

Dominique Brown-Berset
 Brown&Page
 Geneva

With

Prof. Susan D. Franck
 Chair, ITA Academic Council
 American University Washington College of Law
 Washington, DC

Sponsored by



2:00 LEGITIMACY OF THE PROCESS

International arbitration allows parties to choose and design their own private dispute resolution process. But has it gone too far? Criticism of the arbitral process as a separate and parallel legal system abounds. This roundtable will take an introspective and honest look at whether the arbitral process is too autonomous from domestic law and domestic court oversight, whether it should be held more accountable and if so, how, and whether it deserves to be viewed as fair and just (among other topics).

INTRODUCTION AND MODERATOR: Caline Mouawad, Workshop Co-Chair

PANELISTS:

- Jean E. Kalicki, Kalicki Arbitration, New York
- Karin Kizer, Attorney-Adviser, U.S. Department of State, Washington, D.C.
- Ucheora Onwuamaegbu, Arent Fox LLP, Washington, D.C.

3:00 BREAK

3:20 REGULATING ARBITRATION ETHICS? A CONVERSATION

Few topics divide the international arbitration community today like the question of regulating arbitration ethics. Whether a global code of arbitration ethics for counsel and arbitrators is necessary or desirable, what its content should be and whether a transnational enforcement mechanism is appropriate are among the questions that permeate the debate and this session. Looming in the background of this conversation is the overarching quest for an answer that *maintains*—some may say *restores*—both the *integrity* and the *appearance of integrity* of a system that continues to come under attack.

INTRODUCTION AND MODERATOR: Caline Mouawad, Workshop Co-Chair

- Jan Paulsson, Three Crowns, Miami
- Jacomijn van Haersolte-van Hof, Director General, London Court of International Arbitration, London

4:10 **LEGITIMACY OF THE RESULT: INCREASING THE PERCEIVED LEGITIMACY OF OUTCOMES IN ISDS: A PROPOSAL APPELLATE REVIEW IN INTERNATIONAL COMMERCIAL ARBITRATION: A DISCUSSION**

Arbitration cases today often raise enormous financial and public policy stakes. Many arbitration critics question the system's preference for finality and efficiency over correctness. Is appellate review the answer? How well are national courts responding? Are there means of improving the perceived legitimacy of outcomes in ISDS within the existing confines of the system? This panel will consider and comment on a specific proposal to improve legitimacy of the result, as well as other potential alternatives.

INTRODUCTION AND MODERATOR: Jeremy Sharpe, Workshop Co-Chair

PROPOSANT AND DISCUSSANT: Bart Legum, Dentons LLP, Paris

COMMENTATORS AND DISCUSSANTS:

- Silvia Marchili, King & Spalding LLP, Houston
- Prof. Dr. Stephan W. Schill, Professor of International and Economic Law and Governance, Amsterdam Center for International Law - University of Amsterdam, Amsterdam
- John Townsend, Hughes Hubbard & Reed, LLP, Washington, D.C.

5:10 **CONCLUDING REMARKS**

— Abby Cohen Smutny

5:15 **ADJOURN**

9:00 **ITA FORUM**

Special informal Q&A session with **LCIA Director General Jacomijn van Haersolte-van Hof** and **LCIA President-Elect Audley Sheppard**

9:50 **BREAK**

10:00 **ITA FORUM**

The ITA Forum is an informal, off-the-record discussion of current developments and concerns in international arbitration among ITA members, Workshop faculty, Workshop registrants and special guests. The agenda for this open discussion is determined by the participants.

12:00 **ADJOURN**

ABOUT THE INSTITUTE FOR TRANSNATIONAL ARBITRATION



Institute for
**TRANSNATIONAL
ARBITRATION**

Established in 1986 as part of The Center for American and International Law (CAIL), ITA provides advanced education for arbitrators, advocates, judges, business executives, government officials and other professionals concerned with transnational arbitration of commercial and investment disputes. Through its programs, scholarly publications and membership activities, led by many of the top global experts and supported by many of the world's most actively engaged corporations, law firms and individual practitioners, ITA has become an important global forum on contemporary issues in the field of transnational arbitration. For more information, visit cailaw.org/ita.

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Marriott at Legacy Town Center
Plano, Texas

CHAIR, INSTITUTE FOR TRANSNATION ARBITRATION



ABBY COHEN SMUTNY is Chair of the ITA and a partner of White & Case LLP. She is recognized as one of the world's leading practitioners of international arbitration and has represented clients in arbitrations before all major arbitral forums including ICSID, the ICC, the Vienna International Arbitral Centre, the LCIA, the ICDR, as well as in ad hoc UNCITRAL Rules arbitrations. She handles both commercial contract disputes as well as disputes arising under investment treaties. She is Vice-President of LCIA's North American User's Council, a member of the Board of the AAA, and a member of the Editorial Board of the Yearbook on International Investment Law and Policy. Previously she served as Vice-President of the American Society of International Law and a member of its Executive Committee and Executive Council, Vice-Chair of the Arbitration Committee of the IBA and Chair of its Investment Treaty Sub-Committee, co-Editor-in-Chief of the World Arbitration and Mediation Review, and as Chair of the International Law Section of the DC Bar.

WORKSHOP CO-CHAIRS



CALINE MOUAWAD is a Partner in King & Spalding's International Arbitration Group, residing in the New York office. Ms. Mouawad represents clients in complex, multi-jurisdictional global disputes and international arbitration matters in the United States, Europe, Latin America, and African, in a variety of sectors, including consumer goods, oil and gas, mining, and telecommunications. She has acted for clients in cases conducted in English and French under the arbitration rules of the ICC, ICSID, LCIA, AAA, as well as in *ad hoc* cases under the UNCITRAL Rules. In addition to serving as counsel, she serves as an arbitrator and is listed on the Panel of Neutrals for the International Centre for Dispute Resolution. She currently chairs the International Law Committee of the New York City Bar Association.



JEREMY K. SHARPE is a partner in Shearman & Sterling's International Arbitration and Public International Law practices, based in London. He previously was Chief of Investment Arbitration in the Office of the Legal Adviser at the U.S. Department of State, where he represented the United States in investor-State and State-to-State disputes arising under U.S. international investment agreements, including NAFTA and CAFTA, and advised on the negotiation of such agreements. He also is an adjunct professor at Georgetown University Law Center, where he teaches courses on international dispute resolution. He has served as the Legal Adviser to the U.S. Embassy in Baghdad and as an Attorney-Adviser in the State Department's Office of African and Near Eastern Affairs and Office of International Claims and Investment Disputes. He previously practiced international arbitration in Washington, D.C. and served as Legal Assistant to Judge Charles N. Brower at the Iran-United States Claims Tribunal in The Hague. He received his J.D. from New York University School of Law and LL.M. from Harvard Law School.



JARROD WONG is Professor of Law and Co-Director of the Global Center at the University of the Pacific, McGeorge School of Law. He is also Co-Vice Chair of the ITA Academic Council and Co-Chair of the American Society of International Law International Economic Law Interest Group. He has centered his scholarship on issues in international dispute resolution, and has been published in the *Columbia Journal of Transnational Law*, *Minnesota Law Review*, *Tulane Law Review* and *George Mason Law Review*, among others. He has delivered his papers at

major international arbitration conferences around the world, including the Seventh Annual Fordham Law School Conference on International Arbitration and Mediation, the Fifteenth Investment Treaty Forum of the British Institute of International and Comparative Law, and the Annual International Arbitration Conference held at the National Taiwan University. He holds various law degrees, graduating with first class honours from the University of Cambridge, Order of the Coif from University of California, Berkeley, and from the University of Chicago.

KEYNOTE SPEAKERS



GARY BORN is widely recognized as the world's leading authority on international arbitration and litigation. He is the author of *International Commercial Arbitration* (2nd ed. 2014), *International Arbitration: Law and Practice* (2nd ed. 2015) and numerous other works on international dispute resolution. Mr. Born is also the Chair of the International Arbitration Practice Group at Wilmer Cutler Pickering Hale and Dorr LLP and has been ranked for the past 20 years as one of the world's leading international arbitration practitioners. He has participated in more than 650 international arbitrations, including four of the largest ICC arbitrations and several of the most significant ad hoc arbitrations in recent history. He is President of the Singapore International Arbitration Centre (SIAC) Court of Arbitration and serves in an advisory capacity at other institutions around the world. He is an Honorary Professor of Law at the University of St. Gallen in Switzerland and Tsinghua University, Beijing, and teaches regularly at law schools in Europe, Asia, and North and South America.



J.E. ALVAREZ is the Herbert and Rose Rubin Professor of International Law at NYU School of Law, where he teaches courses on international investment, international organizations, and international law. Formerly the Hamilton Fish Professor of International Law at Columbia Law School, Prof. Alvarez's latest book is [The Impact of International Organizations on International Law](http://www.brill.com/products/book/impact-international-organizations-international-law-0) (Brill 2016) (<http://www.brill.com/products/book/impact-international-organizations-international-law-0>), originally given as the General Course at the Xiamen Academy of International Law. His lectures at the Hague Academy have been published as [The Public International Law Regime Governing International Investment](#) (2011). A former president of the American Society of International Law, Prof. Alvarez is co-editor in chief of the American Journal of International Law and a member of the Council on Foreign Relations and the Institut de Droit International. He is also the author of two forthcoming monographs, on [The Use and Misuse of European Human Rights Law in Investor-State Arbitration](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2875089) (see https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2875089) as well as the second in Brill's American Classics Series, on [International Investment Law](#). For his latest web posting, "Alexander Hamilton's Defense of Foreign Capital," see <http://www.iilj.org/publications/alexander-hamiltons-defense-foreign-capital/>).

LUNCHEON SPEAKERS



DOMINIQUE BROWN-BERSET is a partner of Brown&Page, a law firm specializing in dispute resolution, contract and commercial law, and public international law. She practices mainly in the field of international arbitration and business transactions. She is listed, *inter alia*, on the HKIAC, JCAA, SIAC, KLRCA and CAS panels of arbitrators. She holds law degrees from Lausanne University Law School (Switzerland), Paris I, Panthéon-Sorbonne (France) and Harvard Law School (U.S.A). She is a member of the LCIA Court of Arbitration, of the Executive Committee of the Institute for Transnational Arbitration, of the Management Board and of the Supervisory Council of the Swiss Institute of Comparative Law and a member of the Board of the Société Suisse des Juristes. She is a former Co-Chair of the Arbitration Committee of the International Bar Association, former International Vice-President of the Chartered Institute of Arbitrators and immediate past President of the Executive Board of Arbitral Women. She is also a member of the Editorial Boards of *The Journal of International Arbitration*, *Global Arbitration Review*, and *Arbitration*, and is the author of several articles and publications on arbitration and mediation.

She has been acting as counsel, co-counsel, arbitrator (also sole arbitrator and chairperson), legal expert and expert witness in over 210 cases covering a broad range of international arbitration cases, in particular in arbitration involving states and international organizations both at private and governmental levels, in cases relating, *inter alia*, to transfer of technology, construction of turnkey factories and other major projects, procurement contracts, licence agreements, agency, joint venture, and shareholders' agreements, sale and purchase contracts, telecom, post M & A disputes and the like. Her industry experience includes, telecommunications, computers (software and hardware), satellites, aviation, avionics, glass and paper production, steel, chemicals and petrochemicals, LNG projects, oil and gas (upstream, midstream and downstream), electricity and other energy sectors, mining, food, pharmaceuticals and biotechnology, shipping and shipbuilding, intellectual property rights, luxury goods, textiles and arts, beverages and real estate.

Dominique is married to Alistair S. Brown, a New-Zealand citizen, whom she met while at Harvard where they were both LL.M. students. They have two daughters: Thaïs, who studies at the University of Applied Sciences and Arts of Western Switzerland, and Sophie, who reads history at Cambridge University (UK).



SUSAN D. FRANCK is a Professor of Law at American University, Washington College of Law in Washington, DC. Professor Franck's scholarship focuses on international economic law and dispute resolution and has been published in the American Journal of International Law, Duke Law Journal, Fordham Law Review, Minnesota Law Review, Washington University Law Review, Virginia Journal of International Law, and Harvard Journal of International Law. She also practiced international arbitration at Wilmer Hale and Allen & Overy. Professor Franck is an elected member of the American Law Institute, Chair of the Academic Council of the Institute for Transnational Arbitration, and former co-chair of the American Society of International Law's International Economic Law Interest Group.

PLAYERS & COMMENTATORS

PIERRE AMARIGLIO is Senior Investment Officer with Tenor Capital in New York. He started his career practicing litigation and arbitration at Cleary Gottlieb Steen & Hamilton LLP. He then joined the World Bank and advised governments in developing countries on policy reforms designed to attract foreign investment. After a lateral move to ICSID where he acted as legal counsel in multiple arbitration proceedings, he started at Tenor in 2016. He holds a law degree from the Université of Aix-en-Provence (where every ITA member should vacation this summer) as well as a business degree from ESSEC Paris, and an LL.M. from Harvard Law School.



JUDGE ROSEMARY BARKETT - Since October 2013, Judge Rosemary Barkett has served as a Judge on the Iran-United States Claims Tribunal in The Hague and also has been accepting appointments in private arbitration. Immediately prior to joining the Tribunal, Judge Barkett served for two decades as a Judge on the United States Court of Appeals for the Eleventh Circuit. Prior to the Federal Appellate Court, Judge Barkett was the first woman Chief Justice of the Florida Supreme Court. On both courts, Judge Barkett reviewed a wide array of cases including intellectual property, antitrust, product liability, breach of contract, land condemnation, racketeering and corruption, banks and banking regulations, as well as constitutional law, labor law, and criminal appeals. In 2015 the President of the United States appointed Judge Barkett to the Panel of Conciliators for ICSID, and in 2016, Judge Barkett was elected as Honorary President of ASIL.



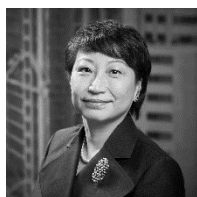
ESPERANZA BARRON BARATECH is an associate in the Paris office of Latham & Watkins, in the international arbitration practice group. She has acted in international arbitrations under the aegis, among others, of the arbitration rules of the ICC, the SCC and ICSID, both in commercial and investment disputes. She represents clients in English, Spanish and French, with a particular focus on energy, oil & gas, and construction, especially in matters related to Latin-America. This year she was ranked as "Associate to Watch" by Chambers Latin America.



KATE BROWN DE VEJAR specializes in international commercial and investment arbitration. She has represented private corporations, sovereign states, and state-owned entities in connection with international arbitrations under the leading institutional and ad hoc arbitration rules, including those of the International Centre for Settlement of Investment Disputes (ICSID), the United Nations Commission on International Trade Law (UNCITRAL), the International Chamber of Commerce (ICC), the London Court of International Arbitration (LCIA), the Mexican Chamber of Commerce (CANACO), and the Japan Commercial Arbitration Association (JCAA). Ms. Brown de Vejar has experience in disputes across a wide range of sectors, including aeronautical, construction and engineering, financial services, maritime, mining and resources, oil and gas, tax, transport, telecommunications and water treatment. She regularly deals with cases of a highly technical nature, involving complex issues of civil and mechanical engineering, and specializes in disputes requiring root cause analysis of delay and disruption, as well as defective design and construction works. She is a member of the Board of Directors of the Centre of Arbitration for the Construction Industry (CAIC) in Mexico. Since 2008, Ms. Brown de Vejar has been a member of the Australian Delegation to UNCITRAL Working Group II, charged with revising the UNCITRAL Arbitration Rules and developing the UNCITRAL Rules on Transparency in treaty-based investor-State arbitration, as well as the corresponding Convention on Transparency. She is a member of the Executive Committee of YAWP, the under-40 branch of ArbitralWomen. From 2015 to 2016, she was co-Chair of Young ICCA, which operates under the auspices of the International Council for Commercial Arbitration. In 2015, she was nominated by the IBA's Arbitration Committee to advise the Yale Center for the Study of Globalization in connection with the development of a dispute resolution mechanism for a global harmonized system of carbon pricing to mitigate climate change. In addition to regularly publishing and speaking on international arbitration topics, she has guest lectured on international dispute resolution at the Center for Research and Teaching in Economics (CIDE), Mexico City, and the Tecnológico de Monterrey, in the State of Mexico.



PROFESSOR CHARLES H. BROWER II teaches Contracts, International Commercial Arbitration, International Law and the Law of Armed Conflict at Wayne State Law School in Detroit, Michigan. In addition to nearly 20 years of academic experience touching on virtually every aspect of international law and international dispute settlement, Brower has provided legal services to private parties, governments and organizations, including as arbitrator, advocate for the Government of Costa Rica in proceedings before the International Court of Justice, and a member of the American Arbitration Association's observer delegation to UNCITRAL Working Group II. Currently, Brower is Of Counsel to Miller Canfield in Detroit, an elected member of the American Law Institute, a Vice Chair of the Institute for Transnational Arbitration, and is listed in *Who's Who Legal: Arbitration* (2015, 2016 and 2017). In past, Brower has served on the Executive Committee of the American Society of International Law, as Croft Professor of International Law at the University of Mississippi School of Law, and as a Visiting Fellow at the University of Cambridge's Lauterpacht Centre for International Law. Brower received the prestigious Smit-Lowenfeld Prize in 2012 for the best article published on the topic of international arbitration.



TERESA CHENG GBS SC JP FICE FCIArb is a Senior Counsel, Chartered Engineer, Chartered Arbitrator and Accredited Mediator, with a distinguished record of public service in Hong Kong. Ms Cheng specialises in areas of law in construction and international commercial contracts and investment arbitration, and is an experienced practitioner in international arbitration and mediation. She is frequently engaged as counsel or arbitrator in complex international commercial / investment disputes. She is the Chairman of the Asian Academy of International Law (AAIL), Past Vice President of the International Council of Commercial Arbitration (ICCA), Past Vice President of the ICC International Court of Arbitration, and Past Chairperson of Hong Kong International Arbitration Centre (HKIAC). In 2008, she became the first Asian woman elected through a global election as President of the Chartered Institute of Arbitrators (CIArb). She was appointed as a Recorder in the Court of First Instance of the High Court of Hong Kong in 2014, and is currently a member of the International Centre for Settlement of Investment Disputes (ICSID) panel of Arbitrators, designated by the Chairman of the ICSID Administrative Council of World Bank, and an external IFC alternate member of the World Bank's Sanctions Board. Ms Cheng is a Fellow of King's College in London, and the Course Director of the International Arbitration and Dispute Settlement Course at the Law School of Tsinghua University in Beijing.



JOHN CROOK teaches international arbitration at George Washington University Law School and frequently acts as an arbitrator in investment treaty cases in ICSID, the PCA, and other settings. During three decades in the U.S. State Department's Office of the Legal Adviser, he was U.S. Agent at the Iran-United States Claims Tribunal and was deeply involved in creating the UN Compensation Commission. He later was General Counsel of the Multinational Force and Observers (which operates peacekeepers in the Sinai Desert) and a member of the Eritrea-Ethiopia Claims Commission. Crook is a judge on NATO's Administrative Tribunal, a member of the Board of Editors of the American Journal of International Law, and past vice-president of the American Society of International Law.



VALENTINE CHESSA, Partner at Castaldi-Partners, is an Italian national admitted to the Paris Bar. She joined the arbitration practice of Castaldi Mourre & Partners in 2010 after several years at the secretariat of the ICC International Court of Arbitration. She acts as counsel in cases under the main institutional rules and ad hoc proceedings, from the pre-arbitration phase to enforcement of the award. She also acts as arbitrator and secretary to arbitral tribunals. She is co-chair of Arbit for 2017-2018, Board member and Events Co-Director for Europe of ArbitralWomen, and one of the Institute for Transnational Arbitration reporters for France.



ARTHUR DONG is a founding partner of AnJie Law Firm, a leading law firm in China. He has worked as a PRC lawyer for more than 20 years with a focus on complex matters of international commercial arbitration and litigation in relation to cross-border transactions. His expertise covers a wide spectrum, including: international trade, technology transfer and intellectual property protection, cross-border investments, as well as distribution and franchise disputes. Arthur is admitted as panel arbitrator by a number of renowned international arbitration institutions. He has been acting as legal counsel or arbitrator under the CIETAC Rules, BIAC Rules, ICC Rules, UNCITRAL Rules, ICDR Rules, HKIAC Rules and SIAC Rules. Arthur has also frequently been invited to act as expert witness of Chinese law before the international arbitration tribunal and foreign courts. He is recognized as a Leading Individual in the area of arbitration by *Chambers & Partners* in 2015, 2016, and 2017



BRIAN EGAN is a partner of Steptoe & Johnson LLP in Washington D.C. Mr. Egan advises on a number of international legal issues that affect U.S. and foreign clients, including economic sanctions, export controls, and anti-money laundering programs; national security trade and investment reviews; international arbitration and other cross-border disputes; international cybersecurity and data privacy; and issues of public international law. Before joining Steptoe & Johnson, Mr. Egan served in several senior legal positions in the U.S. government, including as the Legal Adviser to the U.S. Department of State, the Legal Adviser to the National Security Council, Deputy White House Counsel, and Assistant General Counsel for Enforcement and Intelligence with the U.S. Department of the Treasury. He has a J.D. from the University of California, Berkeley School of Law, and a B.A. from Stanford University.



DR. JALAL EL AHDAB's practice covers international business law, notably with the Arab world, Africa and Europe, and more specifically in the field of international litigation and foreign investments. He has strong expertise in managing international and complex disputes and particularly arbitrations: shareholders disputes and securities suits, JV's, class actions, breach of negotiations, international trade, bank guarantees ... The type of business disputes his practice includes relates to the trade in various types of commodities, telecom markets, port concessions and the construction industry... He acts both as counsel and arbitrator (sole arbitrator, co-arbitrator and chairman). He is a member of the CAS list of arbitrators, on the AAA/ICDR roster and the Paris CMAP official arbitrators list. He possesses a large knowledge of institutional rules, including ICSID, ICC, LCIA, UNCITRAL, VIAC, DIAC, CRCICA and CAS Rules. He is a regular speaker at numerous international arbitration conferences and author of numerous articles on the same subject. He is co-author of *Arbitration with the Arab Countries* (Kluwer, 2011). He is also managing editor of the *International Journal of Arab Arbitration*, available on www.kluwarbitration.com and www.intlja.com. He will also release in 2017 a book on

Arbitration Law in France, with Professor Daniel Mainguy (LexisNexis). Finally, he is a lecturer in arbitration law at the Versailles University, Sciences Po and at HEC Business School. He is admitted to practice in Paris (France), Beirut (Lebanon) and New York (USA) and speaks equally fluently French, English and Arabic. Jalal El Ahdab is member of the ICC (French, HK and Lebanese Committees). He is a member of the ICC International Court of Arbitration, of the Arbitration Commission and of the Institute of World Business Law. He is a former Member of the ICC Task Force on “the Revision of the ICC Rules of Arbitration”, on “Production of Electronic Documents in Arbitration”, on “Arbitration Involving States or State Entities”; of the ICC Working Group on “Decisions on Costs” and current member of the ICC Task Force on Emergency Arbitrator Proceedings. Dr. Ahdab is also passed Chair of the IBA Mediation Committee and current Vice Chair of the IBA Regional Forum, of the CI Arb Paris Chapter and Lebanon’s Representative with UNCITRAL.



SONIA R. FARBER is an attorney in the International Dispute Resolution Group in the New York office of Debevoise & Plimpton LLP. Her practice focuses on international arbitration, public international law, and international human rights law. Ms. Farber has represented clients in arbitrations arising under the rules of the major arbitral institutions, and in matters before various federal and state courts in the United States. Ms. Farber’s representations include a dispute between two major retailers under the ICC Rules; a dispute in South Asia arising under two bilateral investment treaties; and a dispute in Ecuador arising under a bilateral investment treaty. Ms. Farber is the author of a number of publications on the subjects of international arbitration and international human rights, including *Forcible Displacement Throughout the Ages: Towards an International Convention on the Prevention and Punishment of the Crime of Forcible Displacement* (with Grant Dawson; Brill, 2012) and *Forgotten at Guantanamo: The Boumediene Decision and its Implications for Refugees at the Base Under the Obama Administration*, California Law Review (2010). Ms. Farber first joined Debevoise in 2010. From 2014-2015, she clerked in the Southern District of New York for the Hon. Lorna G. Schofield. Ms. Farber obtained her J.D. in 2010 from the University of California, Berkeley School of Law, with a specialization in international law. She was a member of the *California Law Review*, a California Bar Foundation Public Interest Fellow, and a Herma Hill Kay Fellow. Ms. Farber obtained her B.A., *cum laude*, with Phi Beta Kappa honors, from Claremont McKenna College. Ms. Farber is fluent in French and Spanish and regularly works in both languages.



PROFESSOR CHIARA GIORGETTI is an Associate Professor of Law at Richmond University School of Law and serves as the Faculty Director of the School of Law's LL.M. Program. She teaches and writes in the areas of international law, international arbitration, and international dispute resolution. Professor Giorgetti has authored over a dozen publications on these topics, including three edited volumes: *The Rules, Practice and Jurisprudence of International Courts and Tribunals* (Brill 2012), *Litigating International Investment Disputes* (Brill, 2014) and *Challenges and Recusals of Judges and Arbitrators in International Courts and Tribunals* (2015). A co-authored book, *International Claims Commissions - Righting Wrongs after Conflict*, is forthcoming (2017) in Elgar International Law series. Prior to joining the Richmond Law faculty in 2012, Professor Giorgetti practiced international arbitration with White & Case, LLP in Washington, D.C. and with Lalive in Geneva, Switzerland. Professor Giorgetti also worked extensively with the United Nations in New York and Somalia. Professor Giorgetti clerked at the International Court of Justice in The Hague in 2002. Professor Giorgetti serves as a Vice Chair of ITA’s Academic Council.



JEAN KALICKI is an independent arbitrator in New York and Washington, DC, specializing in investor-State, international and complex commercial disputes. Until April 2016, she was a Partner at Arnold & Porter LLP. Over 25 years, she has conducted arbitrations involving six continents and many industries, addressing public international law and the laws of dozens of countries. Ms. Kalicki is a Vice President of the LCIA; a member of the ICCA Governing Board, the ICC Commission and the Board of SICANA, Inc. (ICC North America); and a former member of the AAA Board and the ITA Executive Committee. She is a Fellow of the Chartered Institute of Arbitrators and the College of Commercial Arbitrators; teaches arbitration and advocacy at Georgetown and American University law schools; was co-editor of *Reshaping the Investor-State Dispute Settlement System: Journeys for the 21st Century* (2015); and serves on the Editorial Boards of the *ICSID Review* and *Global Arbitration Review*. Ms. Kalicki was recently named *Global Arbitration Review’s* “Best Prepared/Most Responsive Arbitrator” for 2017, and one of *Law360’s* “Five Most Influential Female International Arbitrators” for 2016.

She was also selected as *Best Lawyers'* "Lawyer of the Year" for International Arbitration-Governmental for both Washington, DC (2016) and New York (2017).



KARIN L. KIZER is an Attorney-Adviser in the Office of Economics and Business in the Office of the Legal Adviser of the Department of State. She provides legal advice on the negotiation and implementation of bilateral investment treaties (BITs) and disputes related to BITs and investment chapters of free trade agreements, and the review of transactions by the Committee on Foreign Investment in the United States (CFIUS). Ms. Kizer also served in the Legal Adviser's Office of Claims and Investment Disputes, where she participated in cases before the Iran-U.S. Claims Tribunal and ad hoc international tribunals under the North American Free Trade Agreement (NAFTA). Ms. Kizer recently served as an Adjunct Professor at the Washington School of Law at American University in Washington, D.C. Before joining the State Department in 2006, Ms. Kizer worked as an attorney at Covington & Burling in Washington, D.C., where she specialized in international dispute resolution and litigation. She also clerked for Judge Jane R. Roth on the U.S. Court of Appeals for the Third Circuit. Before becoming an attorney, Ms. Kizer worked as an analyst in the International Affairs Division of the Office of Management and Budget, where her duties included analyzing foreign aid and advising on international trade policy. She has a J.D. from the University of Chicago, an M.A. from the Johns Hopkins University School of Advanced International Studies, and a B.A. from the University of Arizona.



BARTON LEGUM is a partner in Dentons' Paris office and head of the firm's investment treaty arbitration practice. Barton has over 30 years' experience in litigating complex cases and has argued before numerous international arbitration tribunals, the International Court of Justice and a range of trial and appeals courts in the United States. His practice focuses on international arbitration in general and arbitration under investment treaties in particular. He is a Past Chair of the American Bar Association's Section of International Law, an international bar organisation with over 24,000 members from over 90 countries around the world. Earlier in his career, Bart served as Chief of the NAFTA Arbitration Division in the Office of the Legal Adviser, United States Department of State. In that capacity, he acted as lead counsel for the United States Government in some of the first arbitrations under the investment chapter of the North American Free Trade Agreement (NAFTA). The United States won every case decided under his tenure. He is the editor of *The Investment Treaty Arbitration Review* (1st ed. 2016), an annual publication of Law and Business Research. He also is a founding editor of *International Litigation Strategies and Practice* (1st ed. 2005; 2d ed. 2014), a book published by the American Bar Association. Bart is often published on international dispute resolution topics and frequently speaks at conferences on international arbitration and litigation.



BEN LOVE is an ITA Advisory Board Member and a Senior Associate in the Public International Law and International Arbitration Groups in the New York office of Freshfields Bruckhaus Deringer. He is recognized as a future leader in international arbitration and as one of the "Most Highly Regarded Individuals" in *Who's Who Arbitration - Future Leaders 2017*. He has acted as both counsel and tribunal secretary in a wide variety of commercial and investment treaty arbitrations, with a particular focus on the energy sector. His recent mandates include securing favourable awards in multi-billion dollar arbitrations against Egypt and its State entities arising out of the Peace Pipeline project, for Total in its ICSID arbitration against Argentina, and for Rusoro in its ICSID Additional Facility claim against Venezuela for expropriation of gold mining assets. Ben also represents States and investors in numerous ICSID annulment proceedings. In addition to his work as counsel, Ben serves on the Peer Review Board of the *ICSID Review*, the editorial board of *International Legal Materials*, and the International Bar Association's Subcommittee on Investment Treaty Arbitration. He publishes and speaks frequently on international law and international arbitration, including as co-author, with Noah Rubins, of a forthcoming monograph entitled *Provisional Measures in Investment Treaty Arbitration*. Qualified to practice in New York and Texas, Ben speaks English and French, reads Spanish, and holds law degrees from the University of Texas and Université de Paris I Panthéon-Sorbonne.



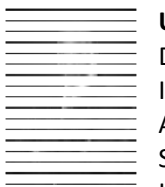
MONTSERRAT MANZANO concentrates her practice on international arbitration in the dispute resolution team of Von Wobeser y Sierra, S.C. in Mexico City. She has experience in Commercial and Investor-State Arbitration under the ICC, ICSID, ICDR, UNCITRAL and CAM rules and in ad hoc arbitrations involving proceedings governed by a broad range of applicable laws. Particularly, she has experience in administrative law and has participated in arbitrations involving disputes arising from concession agreements and construction disputes in Latin America and litigated before the Mexican Constitutional and Administrative courts. Montserrat holds a law degree from Universidad Iberoamericana in Mexico City and an LL.M in International Commercial Law from the University of Cambridge. She is Chair to the ITA Young Arbitrators Initiative Committee and member of YIAG, ICC YAF, Arbitral Women and ALARB.



SILVIA M. MARCHILI is a partner in King & Spalding’s International Arbitration Group. She has over 12 years of experience focusing on complex international arbitration cases involving both commercial and investment claims. Ms. Marchili regularly appears before international tribunals under the World Bank’s International Centre for the Settlement of Investment Disputes (ICSID) Convention and other arbitration rules. She has represented parties in over twenty investment arbitration cases. Among her recent cases are some of the largest ICSID BIT awards ever obtained by foreign investors.



SALIM MOOLLAN has been in private practice as a Barrister at Essex Court Chambers since 1998, specialising in international and commercial law, and in particular investment and commercial arbitration. He is called to the English and Mauritian Bars. He regularly advises and appears as Counsel before the English Courts, the Mauritian Courts, and international arbitral tribunals in numerous jurisdictions and also acts as arbitrator in *ad hoc* and institutional arbitrations. He is the immediate past Chairman of the United Nations Commission on International Trade Law (UNCITRAL) and of the UNCITRAL Arbitration Working Group, a former Vice-President of the International Court of Arbitration of the International Chamber of Commerce, a member of the LCIA Court, a Visiting Professor in International Arbitration Law at King’s College London, and a member of the Panel of Arbitrators of the World Bank’s International Centre for Settlement of Investment Disputes (ICSID). He is also a member of the Editorial Boards of the ICSID Review, of the Revue de l’Arbitrage and of Arbitration International.



UCHEORA ONWUAMAEBU is an International Attorney in the International Arbitration and Dispute Resolution Practice Group of Arent Fox LLP in Washington, D.C. He is a member of the ICSID Panel of Arbitrators and has served as arbitrator in disputes before the ICC, CAS, and DIAC. A solicitor of the Supreme Court of England and Wales and a barrister and solicitor of the Supreme Court of Nigeria, Mr. Onwuamaegbu was Senior Counsel at the World Bank’s International Centre for Settlement of Investment Disputes (ICSID) and, before that, at the United Nations Compensation Commission in Geneva, Switzerland. He acts as Adviser to the Governments of Nigeria and Kuwait and is a member of the Advisory Group on the issuance of Nigeria’s sovereign Green Bonds.



JAN PAULSSON previously headed the global arbitration and public international law groups at a leading international law firm, which for many years under his leadership held first place in the Global Arbitration Review list of 100 top international arbitration practices. He has acted as advocate or arbitrator in hundreds of arbitrations in all familiar venues. Jan is the immediate past President of the London Court of International Arbitration and the International Council for Commercial Arbitration and has served as a Vice-President of the ICC International Court of Arbitration. He holds the Michael Klein Distinguished Scholar Chair as professor of law at the University of Miami. Jan is a graduate of Harvard College, Yale Law School (where he was an editor of the Yale Law Journal) , and the University of Paris (Sorbonne).



YANETT QUIROZ VALDOVINOS is the International Case Director of the International Centre for Dispute Resolution in charge of the Houston office. The ICDR Houston office provides case management services to parties and clients from throughout the world with a particular focus on the South Central United States and cross-border actions in Mexico. This office also has a primary focus on providing dispute resolution services to the energy sector and will become the hub of ICDR services in this area throughout the world. Yanett is an attorney licensed in Mexico. She holds a Law and Master's degree from Instituto Tecnológico y de Estudios Superiores de Monterrey in Mexico. From 2006 to 2014 she served as the Secretary General for the Mediation and Arbitration Commission of the Mexico City National Chamber of Commerce (CANACO), in charge of the administration of mediation and arbitration proceedings, both domestic and international, under the rules of CANACO, the Commercial Arbitration and Mediation Centre for the Americas (CAMCA) and the Inter-American Commercial Arbitration Commission (IACAC). She is a member of the Mexican Bar (BMA) and of the National Association of Corporate Counsel (ANADE) where she coordinated the Dispute Resolution Committee for four years. She was a professor in charge of the Alternative Dispute Resolution class at Universidad La Salle and has participated in several conferences about mediation and arbitration. She has also participated in publications and has written articles related to both mediation and arbitration.



DR. MONIQUE SASSON initially qualified as an Italian Avvocato and practiced in Rome (with Studio Legale Chiomenti), where she appeared before arbitral tribunals and Italian courts. In 2000, she joined Herbert Smith's international litigation/arbitration practice group in London, qualified as an English solicitor (and subsequently as a solicitor advocate), and acted for clients in a number of international arbitration cases as well as litigation matters. In 2009, Monique obtained her Ph.D. degree from Cambridge University, and the following year Kluwer published a revised version of her doctoral thesis under the title *Substantive Law in Investment Treaty Arbitration: The Unsettled Relationship Between International Law and Municipal Law*. In 2015, Monique joined JAMS as a full time arbitrator, dividing her time between New York and London. Monique currently resides in New York City, is a member of the New York Bar, and serves on the New York City Bar Committee on Arbitration. She is an associate editor of Kluwer Arbitration Blog, and is the Co-Managing Editor of several ITA publications, including the *ITA Arbitration Report* and *World Trade and Arbitration Materials*. Monique is a Member at Large of the ITA Advisory Board and its Executive Committee.



STEPHAN W. SCHILL is Professor of International and Economic Law and Governance at the University of Amsterdam and Principal Investigator of the European Research Council-funded project on 'Transnational Public-Private Arbitration as Global Regulatory Governance'. He is admitted to the bar in Germany and New York, is a Member of the ICSID List of Conciliators, and acts as arbitrator in investment treaty proceedings. He also advises governments and international organizations on international investment law and investor-state dispute settlement, including as expert in contentious proceedings. He is Editor-in-Chief of the *Journal of World Investment and Trade*, one of the leading international journals on international economic law, and Member on the Editorial Board of the *Journal of International Arbitration*. Stephan Schill has published widely on international investment law and investor-state dispute settlement, including the monograph *The Multilateralization of International Investment Law* (Cambridge University Press, 2009) and the edited volumes *International Investment Law and Comparative Public Law* (Oxford University Press, 2010), *Practising Virtue: Inside International Arbitration* (Oxford University Press, 2015 – with David Caron, Abby Cohen Smutny and Epaminontas Triantafilou) and *International Investment Law and the Global Financial Architecture* (Elgar Publishing, 2017 – with Christian Tams and Rainer Hofmann).



MICHAEL E. SCHNEIDER is a founding partner of LALIVE. He has practised in international arbitration for more than 40 years as counsel in ad hoc proceedings and under various rules, including those of the ICC, ICSID, LCIA, Swiss Rules, Stockholm Institute, the Cairo Regional Centre for International Commercial Arbitration (CRCICA), Dubai International Arbitration Centre (DIAC), European Development Fund, UNCITRAL, and before other international bodies, including the WTO Appellate Body and the United Nations Compensation Commission (UNCC). He has also acted as arbitrator (chair, sole or co-arbitrator) under the rules of many institutions both in Switzerland and abroad. His main areas of practice are disputes involving States and corporations in construction, industrial engineering and infrastructure projects, natural resources

(in particular oil and gas), pharmaceuticals, telecommunications and investment disputes. He has specific experience in managing large and complex disputes, organising and leading teams of specialists from different fields and different legal and cultural backgrounds. He is the immediate past president of the Swiss Arbitration Association (ASA). At ASA, he developed inter alia the Arbitration Practice Seminar organised annually since 1997 with civil law and common law practitioners. He was vice chair of the ICC Commission on Arbitration until 2014, and has been a member of several of its working groups (1998 and 2012 revisions of the ICC rules, construction, pre-arbitral referee). He is Vice-President of UNCITRAL and chaired the UNCITRAL Working Group II (Arbitration) at its Sessions in New York and Vienna (2006-2010) on the revision of the Arbitration Rules and on the revision of the Notes on Organizing Arbitral Proceedings (2014-2016). He is member of the Board of Trustees of the Cairo Regional Centre for International Commercial Arbitration (CRCICA) and president of the International Academy of Construction Lawyers. He lectures at the University of Fribourg LLM Programme and was Director of Studies at the Centre for Studies and Research at the Hague Academy of International Law (Transnational Arbitration and State Contracts). He studied law and history at the universities of Munich, Bonn and Geneva and completed the 1st and 2nd State examination (capacity to hold office as a judge). He graduated from the Graduate Institute of International Studies in Geneva and was a former AIESEC trainee with the Shell Company in Sierra Leone.



ADITYA SINGH is an associate in the international arbitration practice at White & Case. Aditya has represented governments and private parties in commercial and investor-state arbitrations in various jurisdictions, including Paris, London, New York, Washington D.C., Singapore, Geneva and Canada. Aditya is qualified to practice in India, New York, and England and Wales. He worked in White & Case's London and New York offices before moving to Singapore in 2016. Before joining White & Case, Aditya clerked at the Supreme Court of India and the Delhi High Court. Aditya regularly advises international investors and Indian companies on India-related disputes. He serves on the ITA Board of Reporters as the India Reporter. Aditya holds law degrees from the Yale Law School and the NALSAR University of Law in India. He has been a Student Empirical Research Fellow at the Harvard Law School's Program on the Legal Profession and a Grotius Fellow and Visiting Scholar at the University of Michigan Law School.



JOHN M. TOWNSEND is a partner in the Washington, DC office of Hughes Hubbard & Reed LLP and chairs that firm's Arbitration and ADR Group. Mr. Townsend was appointed by President Bush to the ICSID Panel of Arbitrators, on which he served from 2008 to 2016. He served successively as the Chair of the Executive Committee and Chair of the Board of Directors of the American Arbitration Association, and currently chairs the AAA's Law Committee. Mr. Townsend is a Vice President of the LCIA Court of Arbitration, a member of the Arbitration Committee and the Challenge Review Board of CPR, and a member of the College of Commercial Arbitrators. He was the first Chair of the Mediation Committee of the International Bar Association (2005-2006) and chaired the European Privilege Task Force of the U.S. Council for International Business. He is a member of the American Law Institute and serves as an Advisor to the ALI's project to draft a Restatement of the American Law of International Commercial Arbitration. Mr. Townsend is a graduate of Yale University (B.A., 1968) and Yale Law School (J.D., 1971).



JACKIE VAN HAERSOLTE-VAN HOF - As of 1 July 2014, Jackie van Haersolte-van Hof has become Director General of the LCIA. Previously, she practised as a counsel and arbitrator in The Hague, at her GAR 100 boutique HaersolteHof. She set up HaersolteHof in 2008 after three years as of counsel in the international arbitration group at Freshfields Bruckhaus Deringer in Amsterdam. She was previously with Amsterdam firm De Brauw Blackstone Westbroek from 2000 to 2004, and before that Loeff Claey's Verbeke in Rotterdam, which she joined on her qualification in 1992. She has sat as arbitrator in cases under the ICC, LCIA and UNCITRAL rules, as well as those of the Netherlands Arbitration Institute (NAI). She has also arbitrated cases at the Royal Dutch Grain and Feed Trade Association and the Institute of Transport and Maritime Arbitration, both based in the Netherlands. She is on the ICSID roster of arbitrators and has sat on an ad hoc committee. She was also involved in setting up the arbitral process for the Claims Resolution Tribunal in Zurich, which analysed claims from Holocaust survivors over dormant accounts in Swiss banks. She is a lecturer in international arbitration at VU University Amsterdam and a member of GAR's editorial board. Her 1992 PhD thesis on the application of the UNCITRAL rules by Iran-US Claims Tribunal was one of the first books to be published on the subject.



DEVA VILLANÚA - Since 2002 Deva Villanúa has been a lawyer in Armesto & Asociados, a boutique of arbitrators with an international, independent profile and a good business sense. Deva has been designated President of the Arbitral Tribunal, Emergency Arbitrator, sole Arbitrator and as party-appointed arbitrator in more than 25 cases; being the youngest persons ever nominated by the ICC as arbitrator and as emergency arbitrator. She has also acted as Secretary to the Arbitral Tribunal in more than 30 commercial arbitrations. Deva has had an active involvement in more than 15 investment arbitrations. She is also tutor in the Private Law department of Carlos III University, Madrid.



SARAH Z. VASANI is an experienced international arbitration lawyer specialising in both international commercial arbitration and investor state disputes. Sarah leads Addleshaw Goddard's Investor State Arbitration Practice and regularly lodges or defends claims under international investment agreements (IIAs), including bilateral investment treaties (BITs) and free trade agreements (FTAs). Sarah represents clients before key arbitral institutions including ICSID, LCIA, ICC, ICDR, WIPO, SIAC, HKAIC and the SCC, and in arbitrations conducted under the UNCITRAL Rules and under foreign investment laws. Sarah also advises clients on investment (re)structuring, and on strategies, options, and tactics for minimising the prospects of full-blown disputes. When dispute avoidance is not an option, Sarah advocates zealously on behalf of her clients, and has been described as a "strategic, energetic, tenacious and an incredibly capable counsellor and advocate. Sarah has particular experience in energy, oil and gas, mining, and other large scale project disputes in Asia, the Indian Subcontinent, Africa, the Middle East, Central Asia, and Latin America. She is a Visiting Professor at the University of Bedfordshire, where she teaches international investment arbitration. She has spoken and published extensively on topics relating to international arbitration and cross-border issues, including the resolution of energy disputes, collateral attacks on arbitration in national courts, improving efficiency in international arbitration, dispute resolution in Asia, the Middle East and Africa, arbitration with states and state entities, energy disputes in times of civil unrest, corruption, and diversity of arbitrator candidates in international arbitration. Sarah was recognised by Who's Who Legal and Global Arbitration Review as a 2017 "Future Leader in International Arbitration". WWL reported that Sarah "is a 'persuasive and effective counsel' who possesses particular commendable expertise in energy." Sarah is qualified in England & Wales, the District of Columbia, and Texas, and is a Solicitor-Advocate of the Higher Courts of England and Wales.